## Ridgecrest Elementary School Texas Educator Excellence Grant (TEEG) Cycle 3 Incentive Plan

### This campus-based TEEG grant funded incentive pay plan is for goals met during the 2008-2009 school year.

Per TEA guidelines, 75% of Ridgecrest's grant award will be spent on classroom teacher incentive pay. All employees at this campus who meet TEA's definition of a classroom teacher will be eligible to earn incentive pay under Part I awards if they meet campus standards for higher levels of student achievement and campus collaboration standards. The definition of a classroom teacher for the purpose of this incentive pay is "an educator who is employed by a school district and who, not less than an average of four hours each day, teaches in an academic instructional setting or a career and technology instructional setting." The term does not include a teacher's aide or a full-time administrator."

Ridgecrest's current grant award is \$120,000. The formula used to determine teacher incentive pay at Ridgecrest is \$90,000 divided by the number of teachers who earn their award during the 2008-2009 school year. For example, \$90,000 divided by 59 teachers would be \$1,526 per teacher.

### Part II Awards (25% of grant)

Per TEA guidelines, 25% of Ridgecrest's grant award can be spent on other allowable expenses.

Other expenses to be paid out of grant funds include:

- teacher fringe benefits,
- pay and fringe benefits for a Project Director to manage grant generated paperwork and incentive disbursements under Parts I and II,
- pay and fringe benefits for a part-time Grant Coordinator to assist with Developmental Assets Training, pre-post student surveys, and monitoring of implementation,
- extra duty pay for a campus Grant Coordinator and Grant Administrative Assistant as needed to assist with grant generated paperwork,
- supplies such as binders, copies and print cartridges.
- stipends to teachers that participate in after school or Saturday programs
- Certified/licensed non-classroom staff and teacher assistants incentives of up to \$450, and
- Non-certified support staff incentives of up to \$150

# **Additional points of clarification:**

- The district must pay classroom teachers their incentives by October 15, 2009. Our district plans to pay teachers as soon as student achievement levels are verified. This money is paid as extra duty pay and therefore added to a teacher's salary. It is taxable income.
- Incentive pay amounts will be prorated for part-time employees and for full-time employees who work less than a full year.
- The Project Director will coordinate this grant funded project with campus administration. As TAKS results are reported to the campus, they will be used to qualify teachers for student achievement incentive pay.

Per current TASB Board policy BQB (LEGAL), principals' performance (including assistant principals) incentive pay must be given to the campus. The campus level committee shall determine the manner in which the principals' performance incentive shall be used, in accordance with *Education Code* 39.094(a). *Education Code* 21.357(c)

See "Addendum" for performance levels, incentive amounts and other details

### Ridgecrest Elementary School For TEA Use Only **TEXAS EDUCATION AGENCY** Campus Name Adjustments and/or annotations made Standard Application System (SAS) on this have been confirmed with 101920 County District No. School Year 2008-2009 through by telephone/FAX on\_ 2009-2010 of TEA. by \_\_\_ Amendment No **Texas Educator Excellence Grant, Cycle 3** Schedule #4B-Program Description: Part I Campus Incentive Plan Acceptable Data Sources/Measures: TAKS, ITBS/Logramos, Aprenda, Advanced Placement Criterion 1: Teacher has a record of improving student performance using objective, quantifiable assessments, Student Portfolios, Local Benchmark Assessments, summative assessments, End-of-Year Assessments, Value Added Assessments, Others possible measures. Required. (Minimum of 75 percent of total grant allocation). Unacceptable Data Sources/Measures: SDAA, SDAAII, TPRI, PDAS ratings, Teacher Attendance, Campus Ratings (i.e., AYP ratings, AEIS ratings, etc.), Student Attendance, Others possible

Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: Kindergarten Team	Developmental Reading Assessment (DRA)	Of all kindergarten students tested mid-year 2008 on DRA as reading at a text level of A-2:  Level Ka: 55 to 74%*, when retested in spring 2009, must meet a text reading level of 4 or higher for level Ka incentive pay, or	<u>Level Ka</u> : \$500 or	☐ Yes
Subject/Function: Reading		Level Kb: 75%* or more, when retested in spring 2009, must meet a text reading level of 4 or higher for level Kb incentive pay.	<u>Level Kb</u> : \$1,000	⊠ No
		* Baseline data for 2006-2007 shows 37% of all retested kindergarten students met this criterion.		
		Targets were not set for students entering kindergarten at a text reading level of 3 or higher as 95% were reading at grade level or higher per spring testing results.		

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by telephone/FAX on of TEA.	School Year 2008-2009 through 2009-2010	County District No.  Amendment No		
	<b>Texas Educator Excellence Grant, Cycle 3</b>			
Schedule #4	B-Program Description: Part I Campus In	centive Plan		
<b>Criterion 1:</b> Teacher has a record of improving student performance using objective, quantifiable measures. <b>Required.</b> (Minimum of 75 percent of	Acceptable Data Sources/Measures: TAKS, ITE assessments, Student Portfolios, Local Benchmark Year Assessments, Value Added Assessments, Other	Assessments, summative assessments, End-of-		
total grant allocation).  Unacceptable Data Sources/Measures: SDAA, SDAAII, TPRI, PDAS ratings, Teacher Attenda Campus Ratings (i.e., AYP ratings, AEIS ratings, etc.), Student Attendance, Others possible				

Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: 1 <sup>st</sup> grade team	DRA	Of all 1 <sup>st</sup> grade students tested on DRA in fall 2008 as reading at a text level of A-3, when retested in spring 2009:		
Subject/Function:		Level 1a: 60 to 74%*, when retested in spring 2009, must meet a text reading level of 18 or higher for Level 1a incentive pay,	<u>Level 1a</u> : \$500	
Reading		or		☐ Yes
		Level 1b: 75%* or more, when retested in spring 2009, must meet a text reading level of 18 or higher for Level 1b incentive pay.	or <u>Level 1b</u> : \$1,000	⊠ No
		* Baseline data for 2006-2007 shows 51% of all retested 1 <sup>st</sup> grade students met this criterion.	\$1,000	
		Targets were not set for students entering 1st grade at a text reading level of 4 or higher as 90% were reading at grade level or higher per spring testing results.		

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	Texas Educator Excellence Grant, Cycle 3	
Schedule #4	IB-Program Description: Part I Campus In	centive Plan
Criterion 1: Teacher has a record of improving	Acceptable Data Sources/Measures: TAKS, ITE	3S/Logramos, Aprenda, Advanced Placement
student performance using objective, quantifiable	assessments, Student Portfolios, Local Benchmark	Assessments, summative assessments, End-of-
measures. <b>Required.</b> (Minimum of 75 percent of	Year Assessments, Value Added Assessments, Other	ers possible
total grant allocation).	Unacceptable Data Sources/Measures: SDAA,	SDAAII, TPRI, PDAS ratings, Teacher Attendance,
	Campus Datings (i.e. AVD ratings AEIS ratings of	ca) Student Attendance Others nessible

Campus Ratings (i.e., AYP ratings, AEIS ratings, etc.), Student Attendance, Others possible This page may be duplicated as many times as needed to provide all information required for Criterion 1.

Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: 2 <sup>nd</sup> Grade Team	DRA	Of all 2 <sup>nd</sup> grade students tested on DRA in fall 2008 as reading at a text level of A-14: <u>Level 2a</u> : 55 to 74%*, when retested in spring 2009, must meet a	Level 2a:	
Subject/Function:		text reading level of 28 or higher for level 2a incentive pay, or	\$500	☐ Yes
Reading		Level 2b: 75%*, (or more) when retested in spring 2009, must meet a text reading level of 28 or higher for level 2b incentive pay.	or <u>Level 2b</u> : \$1,000	⊠ No
		* Baseline data for 2006-2007 shows 43% of all retested 2 <sup>nd</sup> grade students met this criterion.		
		Targets were not set for students entering 2nd grade at a text reading level of 16 or higher as 72% were reading at grade level or higher per spring testing results.		

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	Texas Educator Excellence Grant, Cycle 3	
Schedule #4	IB-Program Description: Part I Campus In	centive Plan
Criterion 1: Teacher has a record of improving	Acceptable Data Sources/Measures: TAKS, ITE	
student performance using objective, quantifiable	assessments, Student Portfolios, Local Benchmark	Assessments, summative assessments, End-of-
measures. Required. (Minimum of 75 percent of	Year Assessments, Value Added Assessments, Otho	ers possible
total grant allocation).	Unacceptable Data Sources/Measures: SDAA,	
	Campus Patings (i.e. AVP ratings AFIS ratings of	c ) Student Attendance Others nossible

Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: 3 <sup>rd</sup> Grade Team  Subject/Function: Reading	TAKS Reading	All 3 <sup>rd</sup> grade teaching team teachers are eligible for \$1,000 and qualify for an award when 3 <sup>rd</sup> grade students who attend school from the October snapshot date to the 1 <sup>st</sup> TAKS administration in spring 2009 achieve the target TAKS passing rate as follows:  Target 3a: 80 to 89%* of 3 <sup>rd</sup> grade students testing in reading in the English language must pass.  or  Target 3b: 90%* or more of 3 <sup>rd</sup> grade students testing in reading in the English language must pass.  * 77% is 2007 baseline.	<u>Target 3a</u> : \$500 or <u>Target 3b</u> : \$1,000	☐ Yes ⊠ No

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	Texas Educator Excellence Grant, Cycle 3		
Schedule #4	B-Program Description: Part I Campus In	centive Plan	
<b>Criterion 1:</b> Teacher has a record of improving student performance using objective, quantifiable measures. <b>Required.</b> (Minimum of 75 percent of	Acceptable Data Sources/Measures: TAKS, ITE assessments, Student Portfolios, Local Benchmark Year Assessments, Value Added Assessments, Other	Assessments, summative assessments, End-of-	
total grant allocation).  Unacceptable Data Sources/Measures: SDAA, SDAAII, TPRI, PDAS ratings, Teacher Attendance Others and the standard of			

Campus Ratings (i.e., AYP ratings, AEIS ratings, etc.), Student Attendance, Others possible
This page may be duplicated as many times as needed to provide all information required for Criterion 1.

Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: 4th Grade Team  Subject/Function: Reading and Math	TAKS Reading and mathematics	All 4th grade teaching team teachers are eligible for the incentive amount and qualify for an award when 4 <sup>th</sup> grade students who attend school from the October snapshot date to the 1 <sup>st</sup> TAKS administration in spring 2009 achieve TAKS passing rates as follows:  Target 4: 90%* or more of 4 <sup>th</sup> grade students testing in reading in the Spanish language must pass.  *85% is 2007 baseline.	<u>Target 4</u> : \$1,000	☐ Yes ⊠ No

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	<b>Texas Educator Excellence Grant, Cycle 3</b>	
Schedule #4	B-Program Description: Part I Campus In-	centive Plan
<b>Criterion 1:</b> Teacher has a record of improving student performance using objective, quantifiable measures. <b>Required.</b> (Minimum of 75 percent of	Acceptable Data Sources/Measures: TAKS, ITE assessments, Student Portfolios, Local Benchmark Year Assessments, Value Added Assessments, Other	Assessments, summative assessments, End-of- ers possible
total grant allocation).	Unacceptable Data Sources/Measures: SDAA, Campus Ratings (i.e., AYP ratings, AEIS ratings, et	

This page may be duplicated as many times as needed to provide all information required for Criterion 1. Includes Data Performance Level(s) Incentive Teacher Type(s) Source(s)/ **Be Sure to:** Review each measure against Appendix D, and **include:** Fringe Amount Measure(s) frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, **Benefits** annually, etc.) Grade: 5<sup>th</sup> Grade All 5th grade teaching team teachers are eligible for both incentive TAKS Science amounts and qualify for an award when 5<sup>th</sup> grade students who Team TAKS-Subject/Function: attend school from the October snapshot date to the 1st TAKS Accommodated administration in spring 2009 achieve either of the TAKS passing Target 5a: Science rates as follows: Science \$500 ☐ Yes and/or ⊠ No Target 5a: 90%\* or more of 5<sup>th</sup> grade students testing in science in Target 5b: the English language must pass. \$500 \* 88% is 2007 baseline. and/or Target 5b: 90%\* or more of 5<sup>th</sup> grade students testing in science in the Spanish language must pass. \* 74% is 2007 baseline.

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Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: 3-5 Subject/Function:	TAKS Reading Science	Each teacher type (Special Ed Teacher, Intervention Specialist, School Improvement Specialist, Counselor, ESOL Consultant, and Librarian) is eligible for up to four incentive amounts (a possible total of \$1,000) and qualify for an award when students who attend		
Reading, Science/ Special Ed, Intervention Specialist,		school from the October snapshot date to the 1 <sup>st</sup> TAKS administration in spring 2009 achieve any two of the four following TAKS passing targets assigned by grade level:		
School Improvement Specialists,		Target 3a: 80 to 89%* of 3 <sup>rd</sup> grade students testing in reading in the English language must pass.	<u>Target 3a</u> : \$125	☐ Yes
Counselors, ESOL Consultant, and Librarian		Target 3a: 90%* or more of 3 <sup>rd</sup> grade students testing in reading in the English language must pass.	or <u>Target 3b</u> : \$250	⊠ No
		and/or <u>Target 4</u> : 90%* or more of 4 <sup>th</sup> grade students testing in reading in the Spanish language must pass.	and/or <u>Target 4</u> : \$250, and/or	
		and/or <u>Target 5a</u> : 90%* or more of 5 <sup>th</sup> grade students testing in science in the English language must pass.	<u>Target 5a</u> : \$250	
		and/or <u>Target 5b</u> : 90%* or more of 5 <sup>th</sup> grade students testing in science in the Spanish language must pass.	and/or <u>Target 5b</u> : \$250	

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Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: K-5 Subject/Function: Art	Student Portfolios	Based on teacher created portfolio rubrics (one per grade-level) approved prior to October 1, 2008 by the Director of Performing and Fine Arts, 80%* of students in each grade-level, K through fifth, will earn an "E" (Excellent) or an "S" (Satisfactory) on their portfolio review by May 29, 2009 to demonstrate an understanding of age-appropriate design concepts for their respective grade-level as defined by TEKS.	\$1000	☐ Yes ☑ No
Grade: K-5 Subject/Function: Music	Student Portfolios	* There is no existing baseline.  Based on teacher created portfolio rubrics (one per grade-level) approved prior to October 1, 2008 by the Director of Performing and Fine Arts, 80%* of students in each grade-level, K through fifth, will earn an "E" (Excellent) or an "S" (Satisfactory) on their portfolio review by May 29, 2009 to show an understanding of age- appropriate melodic and rhythmic concepts for their respective grade-level.  * There is no existing baseline.	\$1000	☐ Yes ☑ No

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	Texas Educator Excellence Grant, Cycle 3		
Schedule #4	4B-Program Description: Part I Campus In	centive Plan	
Criterion 1: Teacher has a record of improving	Acceptable Data Sources/Measures: TAKS, ITE	3S/Logramos, Aprenda, Advanced Placement	
student performance using objective, quantifiable   assessments, Student Portfolios, Local Benchmark Assessments, summative assessments, End-of-			
measures. <b>Required</b> . (Minimum of 75 percent of	Year Assessments, Value Added Assessments, Other	ers possible	
total grant allocation).	Unacceptable Data Sources/Measures: SDAA, SDAAII, TPRI, PDAS ratings, Teacher Attendance,		
	Campus Ratings (i.e. AVP ratings AFIS ratings et	c ) Student Attendance Others nossible	

Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, and include: frequency (bi-weekly, monthly, etc.) and duration (i.e., each semester, annually, etc.)	Incentive Amount	Includes Fringe Benefits
Grade: K-5	End-of-year Skills Test	By May 29, 2009 80%* of students in each grade-level, K through fifth, will earn an "E" (Excellent) or an "S" (Satisfactory) on a	\$1000	
Subject/Function:		grade-level specific TEKS defined End-of-year Skills Test. The End- of-year Skills Tests for each respective grade-level will be teacher		☐ Yes
Fitness		created and approved by the Director of Health Fitness prior to October 1, 2008.		⊠ No
		* There is no existing baseline.		

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		Texas Educator Excellence Grant, Cycle 3			Amendment No
	Schedule #4	B-Program Description: Part I Campus Inc	centive Plan		-
Criterion 2: Teacher has a reco collaboration with faculty and state contributes to improving overall achievement. Required. (Minim of total grant allocation).	rd of aff that campus student	Acceptable Measures: Participation in campus-based professional development or instructional/curricular planning; team teaching and classroom observation activities; teacher attendance (at academic activities), teacher mentoring, induction, or coaching; collaboration with other teachers on development of lessons; sharing student data with other campus teachers; Others possible  Unacceptable Measures: PDAS ratings; Student tutoring; PTA Meetings; student performance measures; teacher daily attendance (to school); student attendance; individual planning time;			
		participation in extracurricular activities not relapossible	ated to improved acad	demic perform	iance; Other
TI	nis page may be dupli	cated as many times as needed to provide all information r	equired for Criterion 2.		
Teacher Type(s)	Data Source(s)/ Measure(s)	Performance Level(s)  Be Sure to: Review each measure against Appendix D, a (bi-weekly, monthly, etc.) and duration (i.e., each semes		Incentive Amount	Includes Fringe Benefits
☐ All Teachers identified under Criterion 1	Sign in sheets for cross curricular, vertical, and	From September 4, 2008 to May 15, 2009, at participation in all content specific meetings ir following occurs: <ul> <li>campus-based instructional/curricular</li> <li>collaboration with other teachers on delessons; or</li> <li>sharing of student data with other cam</li> </ul>	least 85% n which any of the planning; evelopment of	526	☐ Yes

Documentation will include a list of the meetings each staff

member is responsible for attending, a content specific agenda or minutes of each meeting, and a signature on a sign in sheet. Documentation may be stored by team in a central location.

grade level

meetings

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by telephone/FAX onby	of TEA.	School Year 2008-2009 through 2009-2010	County District No.
			Amendment No
		Texas Educator Excellence Grant, Cycle 3	
	Schedule #4	B-Program Description: Part II Campus In	centive Plan
Part II Additional Incentives to Campus Faculty and Staff (Maximum 25 percent of total grant allocation).	Speech Thera	off Positions: Classroom Teachers not included in Papists, Instructional Coaches, Teacher Aides, Nurses, Leadersonnel who contributed to increased student achieves.	Librarians, Custodial Staff, Cafeteria Workers, and
observation activities; attendance ( staff; participation in student tutoric leadership of planning activities invo	at academic act ng or after-scho olving curriculu	ased professional development or instructional/curricustivities, excluding faculty meetings); mentoring, inductional programs focused on student learning; participation or instructional programs; others measures that deching and non-administrative staff which exceed Sati	ction, or coaching; collaboration with other campus on in parent involvement programs; district emonstrate improved student achievement; job-
<ul><li>attendance at PTA and facu</li><li>campus-wide ratings (for st</li><li>individual planning time;</li></ul>	Ity meetings; aff other than of lar activities no	t related to improved academic performance;	ninistrative staff;

Number of Positions	Actual Staff Position(s) (do not include individual names, list position type/title – do not group by paraprofessional or office staff)	Performance Level(s)	Maximum Incentive Amount	Includes Fringe Benefits
1 3	Principal Assistant Principals	To meet the student achievement measures, campus must be rated "Recognized"* using combined TAKS and TAKS-Accommodated for the 2008-2009 school year.	<u>Level 1</u> : \$225 if campus is Recognized, OR	☐ Yes
		To meet the collaboration criteria, each staff member must prove implementation of 8 of the 11 developmental assets strategies listed below for 10 students weekly during the	met collaboration criteria	⊠ No

		period between the signing of a certification statement to	Level 2: \$450	
	1	verify understanding of expectations up until April 30, 2009	If campus is	
	1	by using a checklist signed by their supervisor.	Recognized	
	1	Developmental Assets strategies listed on the checklist are:	AND	
	1	Greet students by name.	collaboration	
	1	2. Ask students about reading, sports, artistic pursuits	criteria is met	
	1	and other interests	Citteria is met	
	1	3. Model life long learning by sharing your interests to		
	1	establish connections.		
	1	4. Encourage students to do their best.		
	1	<ol><li>Label and notice positive behavior when students</li></ol>		
	1	are following school rules.		
	1	6. Encourage positive behaviors verbally and/or with		
	1	written notes.		
	1	7. Encourage students to read.		
	1	8. Model kindness.		
	1	Model positive behavior – be intentional about		
	1	letting students see positive behaviors toward		
	1	others.		
	1	10. Ask students to help keep the school environment positive.		
	1	11. Enlist students' help in keeping the school		
	1	environment clean.		
3	Counselors	To meet the collaboration criteria, each staff member must		
1	Librarian	prove implementation of 8 of the 11 developmental assets		
	School Nurse	strategies listed below for 10 students weekly during the		
2	Diagnosticians	period between the signing of a certification statement to		
1	Speech Pathologist*	verify understanding of expectations up until April 30, 2009		
ı	Speech rathologist	by using a checklist signed by their supervisor.		
	* Level "a" modifies the	Developmental Assets strategies listed on the checklist are:		
	performance, only 4 students	12. Greet students by name.		
	instead of 10, and the incentive	13. Ask students about reading, sports, artistic pursuits	4.50	
	pay since the Speech Pathologist	and other interests	\$450	
	works part-time on this campus.	14. Model life long learning by sharing your interests to	If campus	
	works part time on this campas.	establish connections.	collaboration	⊠ No
	1	15. Encourage students to do their best.	criteria is met	
	1	16. Label and notice positive behavior when students		
	1	are following school rules.		
	1	17. Encourage positive behaviors verbally and/or with		
	1	written notes. 18. Encourage students to read.		
	1	19. Model kindness.		
	1	20. Model positive behavior – be intentional about		
	1	letting students see positive behaviors toward		
	1			
	1			
		others.  21. Ask students to help keep the school environment		

8 5 1 5	Secondary Teacher Assistants Secretarial/Technical Support Staff* Crossing Guards Custodians	positive.  22. Enlist students' help in keeping the school environment clean.  To meet the collaboration criteria, each staff member must prove implementation of 3 of the 4 developmental assets strategies listed below for students with whom they come in contact on a weekly basis during the period between the signing of a certification statement to verify understanding of expectations up until April 30, 2008 by using a checklist signed by their supervisor. Developmental Assets strategies		
8	Food Service Workers	listed on the checklist for Secretarial/Technical Support Staff are:  1. Greet students by name. 2. Provide useful information to students. 3. Answer students' questions kindly. 4. Model kindness. Developmental Assets strategies listed on the checklist for Crossing Guards are: 1. Wave at students. 2. Say hello to students. 3. Greet students by name. 4. Ask students a simple question like "How are you?" Developmental Assets strategies listed on the checklist for Food Service Workers are: 1. Make eye contact with students. 2. Smile at students. 3. Greet students by name. 4. Model kindness. Developmental Assets strategies listed on the checklist for Custodians are: 1. Greet co-workers by name to model behavior for students. 2. Greet students by name. 3. Model kindness. 4. Enlist students help in keeping the school environment clean and safe.	\$150 If campus collaboration criteria is met	☐ Yes ☑ No